



CUVINA-VALLEY

UNIFIED SCHOOL DISTRICT

"Success For All!"

### Contributors

- Richard M. Sheehan, Ed.D., Superintendent
- Jennifer Root, Chief Business Officer
- Jimmy Escobar, Director of Fiscal Services
- Maureen Burns, Fiscal Services Supervisor

## Reporting Requirements

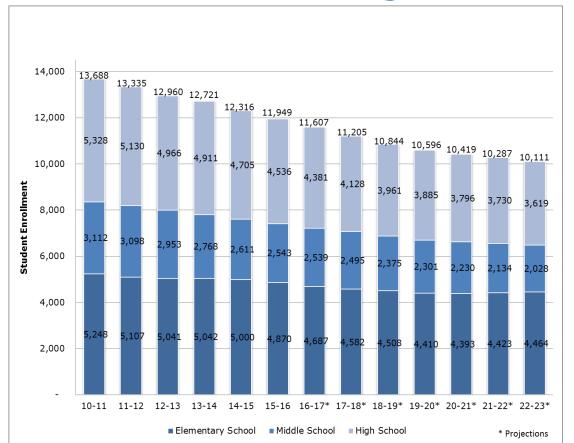
- Board members must authorize an operating budget by June 30th of each year
- The Local Control Accountability Plan must be approved in advance of the annual budget
- Los Angeles County Office of Education
  - CDE designee to approve the District Budget

## Disclosure Requirements

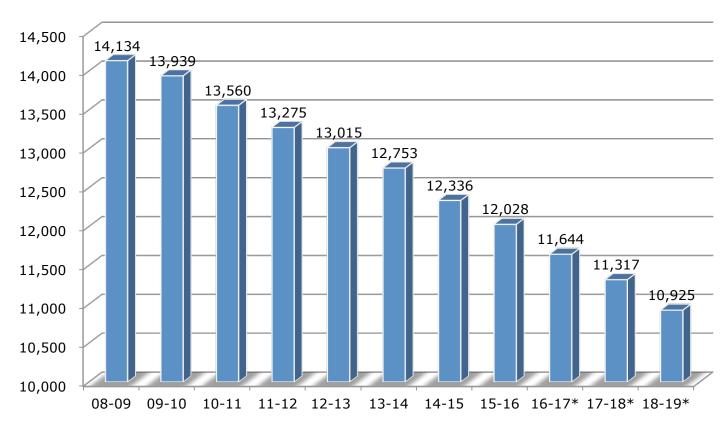
- Provide narrative disclosures of budget assumptions utilized in projections (Section I)
- Prepare supplemental documents outlining budget details (Sections II through VI)
- Provide multi-year projections (Section VII)
  - Covering periods 2016-17 through 2018-19
- Budget reports (Section VIII)
- State forms (Standardized Accounting Code Structure SACS) (Section IX)

# Financial Trends & Analysis

# **Enrollment Data Projections**

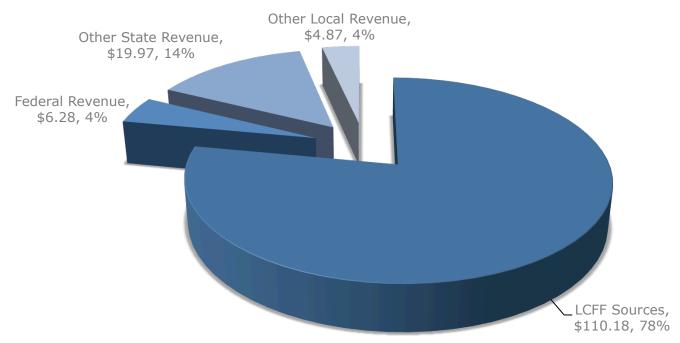


# Average Daily Attendance (ADA)



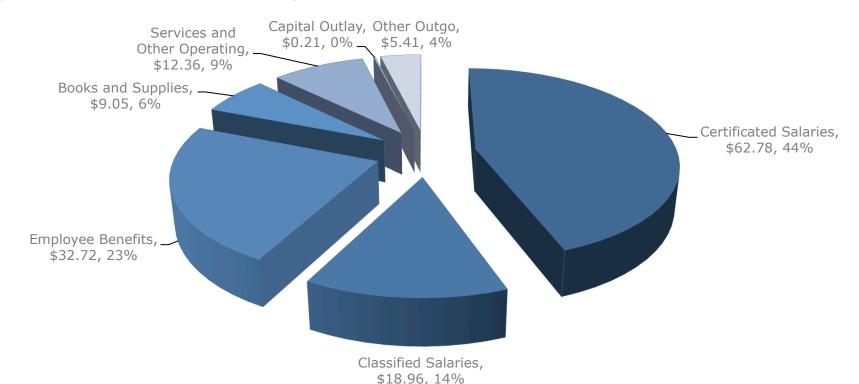
### 2016-17 General Fund

Unrestricted & Restricted Revenues: \$141,295,184 (Amounts shown in millions)



### 2016-17 General Fund

Unrestricted & Restricted Expenditures: \$141,491,179 (Amounts shown in millions)



# 2016-17 State Budget Updates

- Unemployment rate has declined to 5.2% as of April 2016
- State of California expects to spend \$51.44 billion in 2016-17 on TK-12 education, \$1 billion over last fiscal year

### State Revenues

July 2015 – April 2016 (in thousands)

					Budget Act			
Revenue Source	Act	ual Revenues		Budget Act	O	ver (Under)		
Corporate Tax	\$	7,508,840	\$	7,032,502	\$	476,338		
Personal Income Tax		65,227,434		66,389,494		(1,162,060)		
Retail Sales & Use Tax		18,963,719		19,181,290		(217,571)		
Other Revenues		3,444,969		3,222,198		222,771		
Non-Revenue		1,367,961		1,235,457		132,504		
Total Receipts	\$	96,512,923	\$	97,060,941	\$	(548,018)		

### State Disbursements

July 2015 – April 2016 (in thousands)

	Budget Act					
Program	D	isbursements	Budget Act	Over (Under)		
Local Assistance	\$	77,049,595	\$ 78,626,881	\$	(1,577,286)	
State Operations		26,762,773	26,784,762		(21,989)	
Other		2,573,021	2,590,877		(17,856)	
Total Disbursements	\$	106,385,389	\$ 108,002,520	\$	(1,617,131)	

### Fiscal Year: 2016-17

Working Assumptions

#### Revenues

- COLA 0.00%
- Decline in funded ADA of 384
- LCFF Gap Funding is budgeted at 54.84%
- Unduplicated pupil percentage of 69.52%
- Updated Lottery funding for TK-12 enrollment decline

#### **Expenditures**

- Reduction in staffing for enrollment decline
- Increase in step, column, and longevity
- Increase in health and welfare benefits
- Increase in STRS/PERS rate
- Additional General Fund contributions

Budget Assumptions for the Next Two Years

### Fiscal Year: 2017-18

Working Assumptions

#### Revenues

- COLA 1.11%
- Decline in funded ADA of 327
- LCFF Gap Funding is budgeted at 73.96%
- Unduplicated pupil percentage of 69.40%
- Updated Lottery funding for TK-12 enrollment decline

#### **Expenditures**

- Reduction in staffing for enrollment decline
- Increase in step, column, and longevity
- Increase in health and welfare benefits
- Increase in STRS/PERS rate
- Increase in minimum wage
- Additional General Fund contributions

### Fiscal Year: 2018-19

Working Assumptions

#### Revenues

- COLA 2.42%
- Decline in funded ADA of 392
- LCFF Gap Funding is budgeted at 41.22%
- Unduplicated pupil percentage of 69.40%
- Updated Lottery funding for TK-12 enrollment decline

#### **Expenditures**

- Reduction in staffing for enrollment decline
- Increase in step, column, and longevity
- Increase in health and welfare benefits
- Increase in STRS/PERS rate
- Increase in minimum wage
- Additional General Fund contributions

# Multi-Year Projections

Unrestricted General Fund Excluding One-Time Revenue

	 2016-17	 2017-18	2018-19		
Revenue	\$ 114,181,307	\$ 115,283,161	\$	113,320,830	
Expenditures	116,435,682	118,618,400		120,593,717	
Deficit	\$ (2,254,375)	\$ (3,335,239)	\$	(7,272,887)	
		Y			

Structural Deficit

# Reserve for Economic Uncertainty

	2016-17		17 * 2017-18			*	2018-19		
Assigned Fund Balance	\$	7,195,420	5%	\$	6,546,488	5%	\$ 3,092,743	2%	
Unassigned Fund Balance		7,444,902	5%		4,740,595	3%	939,453	1%	
Minimum Reserve		4,246,008	3%		4,329,766	3%	4,394,795	3%	
Reserve Exceeding Minimum Reserve		3,198,894	2%		410,829	0%	(3,455,342)	-2%	

<sup>\*</sup> Represents percentage of total General Fund expenditures

# Multi-Year Budget Projections

	Proposed Budget	Projected	Projected
	2016-17	2017-18	2018-19
Beginning Fund Balance	\$20,803,075	\$20,664,692	\$16,069,654
Audit Adjustment/Restatement	-	-	-
Revised Fund Balance	\$20,803,075	\$20,664,692	\$16,069,654
Annual Revenues (includes other financing sources)	\$141,395,184	\$139,730,489	\$137,401,389
Annual Expenditures (includes other financing sources)	\$141,533,567	\$144,325,527	\$146,493,160
Changes in Fund Balance	(\$138,383)	(\$4,595,038)	(\$9,091,771)
Projected Ending Fund Balance	\$20,664,692	\$16,069,654	\$6,977,883
I. Unavailable Reserves:	\$6,024,370	\$4,764,571	\$2,945,687
1.) Nonspendable:			
a. Revolving Cash	\$35,000	\$35,000	\$35,000
b. Inventory	\$77,974	\$77,974	\$77,974
2.) Restricted Program Balances	\$5,911,396	\$4,651,597	\$2,832,713
3.) Assigned	\$7,195,420	\$6,564,488	\$3,092,743
II. Total Unrestricted Fund Balance	\$7,444,902	\$4,740,595	\$939,453
1.) Reserve for Economic Uncertainty (3%)	\$4,246,008	\$4,329,766	\$4,394,795
2.) Available Reserves	\$3,198,894	\$410,829	(\$3,455,342)
III. Available Reserves (Unrestricted Fund)	5.26%	3.29%	-2.36%

### 2018-19 Available Reserve

- Reasons contributing to the District's structural deficit causing the ending fund balance to fall below the 3% State reserve requirement
  - Declining enrollment of between 300-400 students in each of the budget year and two subsequent years
  - Increasing fiscal demands including CalSTRS, CalPERS, minimum wage, and health and welfare benefit increases
  - Lack of increase in revenue to meet the general cost of living increases and increasing fiscal demands

### Structural Deficit

Strategies to Eliminate

- District Budget Committee to convene at the beginning of the 2016-17 fiscal year to discuss potential expenditure reductions:
  - General Expenditure Reductions
    - Reduction of non-salary expenditures
    - Staffing reductions
    - School closures
  - Negotiated Reductions
    - Furlough days
    - Health and welfare benefits employee contribution adjustment

# Challenges for the District

## Challenges for the District

- Nearing full implementation of LCFF Funding Model
  - 2016-17 54.84%
  - 2017-18 73.96%
  - 2018-19 41.22%
- Student Enrollment Decline
- Competing demands for funding

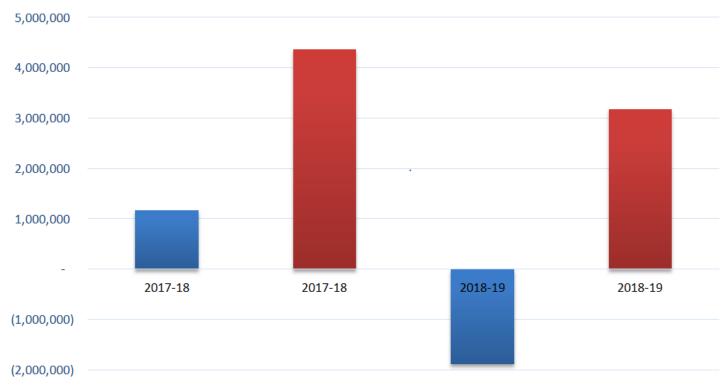
- Unfunded OPEB Liability
  - \$8.8 Million
  - STRS/PERS significantly increasing over the next several years
  - Additional contributions
- Minimum Wage Increases
- Sun-setting of Proposition 30
  - Sales Tax 2016
  - Income Tax 2018

# LCFF Funding Reduction

Due to Projected Enrollment Decline

Decline In Funded ADA	2016-17	2017-18	2018-19			
384	\$ 3,351,306	\$ 3,626,112	\$	3,633,792		
327	-	3,087,861		3,094,401		
392				3,709,496		
Total	\$ 3,351,306	\$ 6,713,973	\$	10,437,689		

# LCFF Revenue vs. New/ Increased Expenditures



### CalSTRS Rate Increases

Projected Additional Expenditures for General Fund

Effective Rate	2	2014-15	2	2015-16		2016-17		2017-18		2018-19	
8.88%	\$	357,528	\$	367,433	\$	382,542	\$	383,830	\$	384,433	
10.73%		-	1	1,078,969		1,123,338		1,127,119	1	1,128,890	
12.58%		-		-		1,123,338		1,127,119	1	1,128,890	
14.43%		-		-				1,127,119	1	1,128,890	
16.28%		_								1,128,890	
Total	\$	357,528	\$ 1	1,446,402	\$ 7	2,629,218	\$ 3	3,765,187	\$ 4	1,899,993	

### CalPERS Rate Increases

Projected Additional Expenditures for General Fund

Effective Rate	2014-15		2015-16		2016-17		2	017-18	2018-19		
11.771%	\$	45,616	\$	49,788	\$	50,857	\$	52,070	\$	53,088	
11.847%		-		11,501		11,748		12,028		12,264	
13.888%		-		-		315,501		323,021		329,341	
15.500%		-		-				255,125		260,117	
17.100%		_		-						258,180	
Total	\$	45,616	\$	61,289	\$	378,106	\$	642,244	\$	912,990	

# Next Steps Adopted Budget

- Recommend Board authorization of Proposed Budget for 2016-17 at the June 27<sup>th</sup>
   Board Meeting
- Submit reports to LACOE by June 30<sup>th</sup>

# Thank You!

Comments & Questions